



Decommissioning Plan

November 2019

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Decommissioning Plan Overview

- Dallman Units 1, 2, and 3 are economically stressed due to deteriorating market conditions and relatively high capital and operating costs
- A recent IRP recommended shutting down these units
- CWLP and city leadership held public review and comment meetings to obtain input and insights into the decision
- CWLP has prepared a decommissioning plan, which if approved will be how the units will be shut down
 - Plan was created by a small, cross-functional team from CWLP and the City of Springfield
 - CWLP partnered with ScottMadden, which assisted functional areas in identifying and thinking through deliverables, timing, and building the plan
 - The recent forced outage event at Dallman 3 has introduced new variables, the impact of which has not yet been fully analyzed



Decommissioning Plan Overview

- This document together with an Excel based implementation plan represent the proposed high-level decommissioning plan
 - Presents the planning objectives, approach, and guidelines
 - Presents a summary overview of the plan
 - Highlights strategic considerations for planning specific decommissioning dates
- The decommissioning plan was reviewed, revised and approved by CWLP leadership
 - Plan to be reviewed with input by Aldermen/Alderwomen
 - Final decommissioning approval by the mayor



Project Objectives

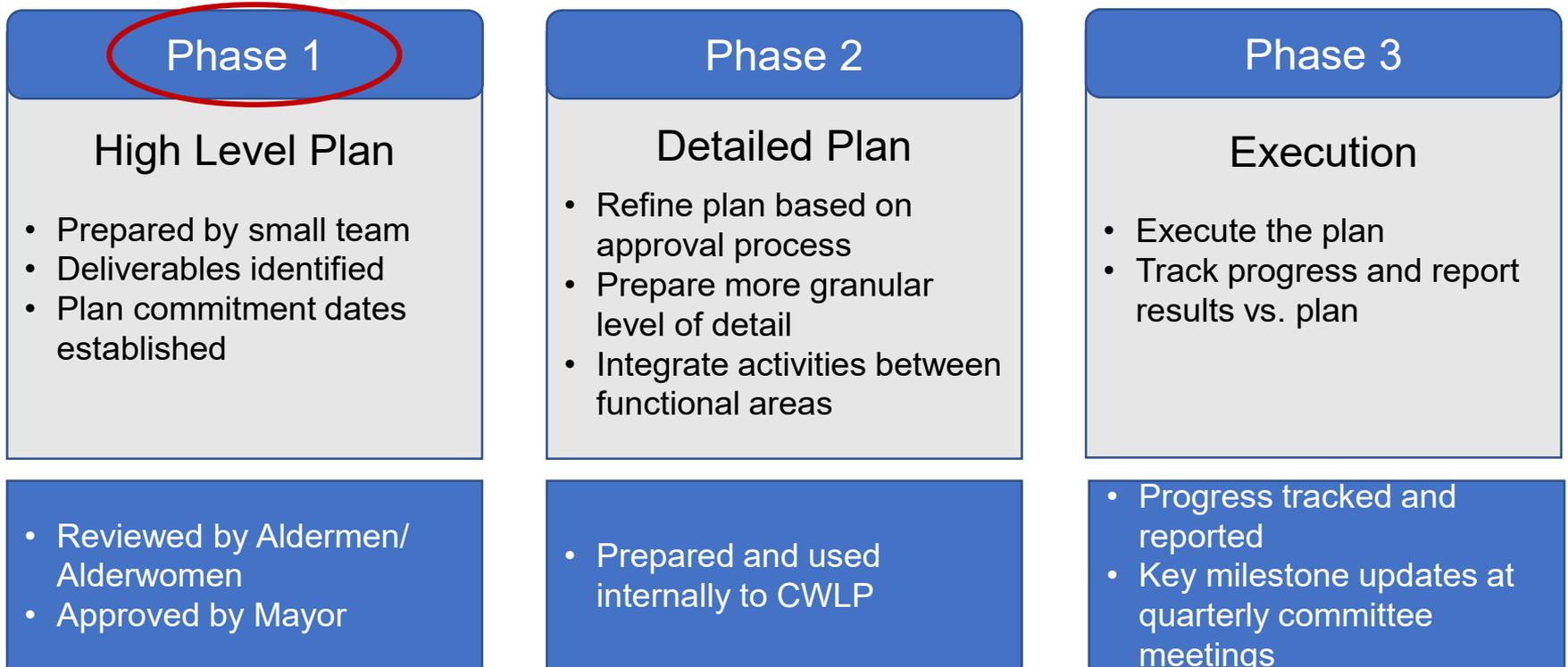
- Prepare a comprehensive technical decommissioning project plan in two phases
 - Create a formal, sustainable framework to plan and execute the retirements of Units 31, 32, and 33 at Dallman
 - Identify all supporting tasks, activities, and actions necessary for decommissioning
 - Provide mechanisms for functional areas to cross-coordinate activities and to ensure consistency in timing, messaging, approvals, and implementation
 - Align across all impacted functional areas at CWLP

CWLP has determined that for planning purposes, the final state of the decommissioning plan includes ceasing operations, making the unit and plant areas safe and compliant, and abandoning in place



Decommissioning Planning Approach

A three phased planning and execution approach is shown below, the plan presented is Phase 1



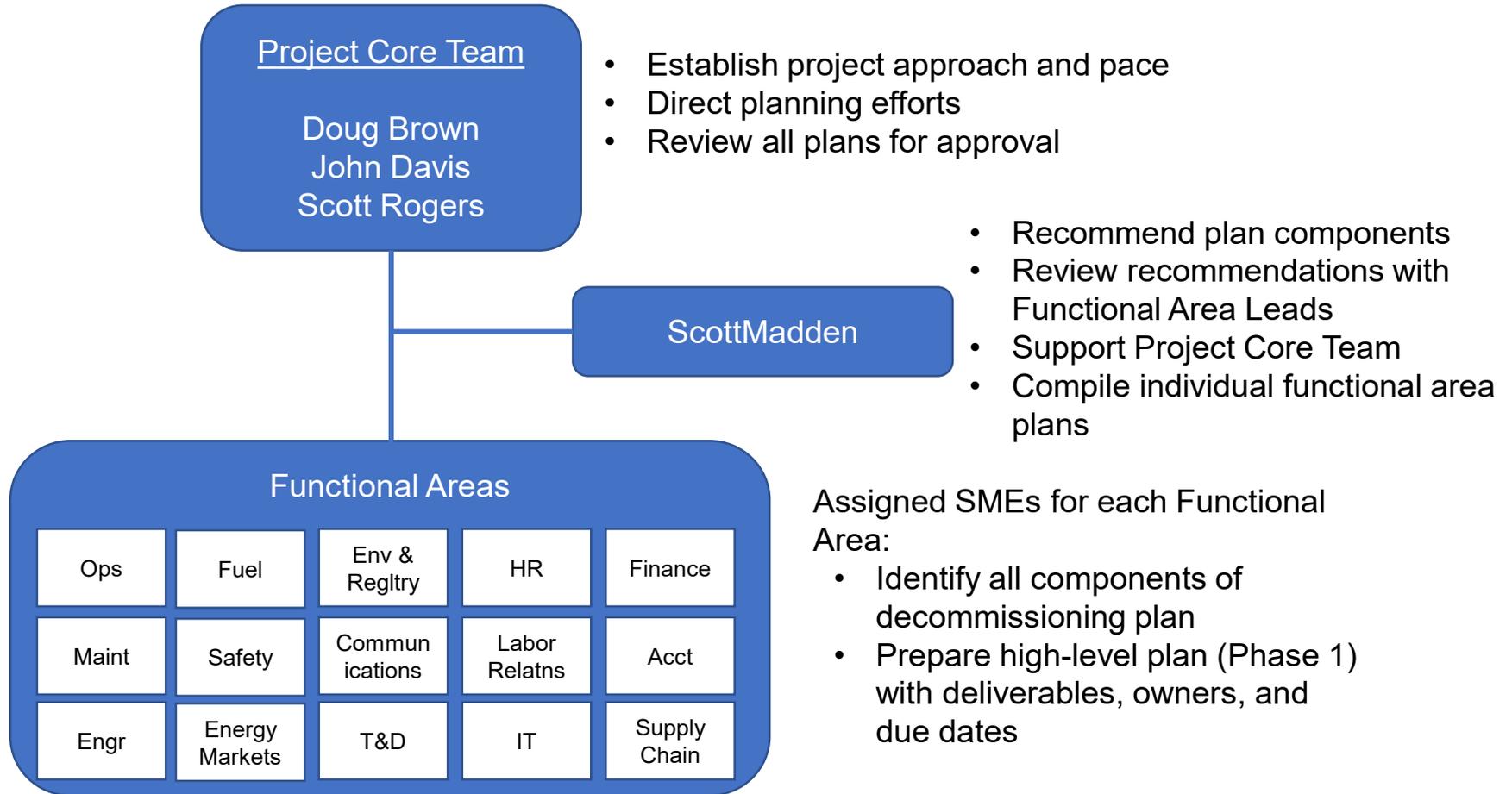
Planning Guidelines

The planning team recognizes the myriad implications to decommissioning a long-standing baseload power plant in Springfield, and will conduct all planning efforts using the following guidelines:

- We will maintain planning confidentiality and communicate professionally with one voice as a project
- This is organized as a cohesive project and integrated across various functions
- Employees will be informed of timelines and their options, and they will be engaged with CWLP's core values throughout this process
- All operational, regulatory, legal, and financial requirements will be met on time and in full
- Planning focus is on decommissioning Dallman Units 31, 32, and 33 (assuming governance approval), but we will consider collateral impacts and needs of the plant, CWLP, the grid, and customers

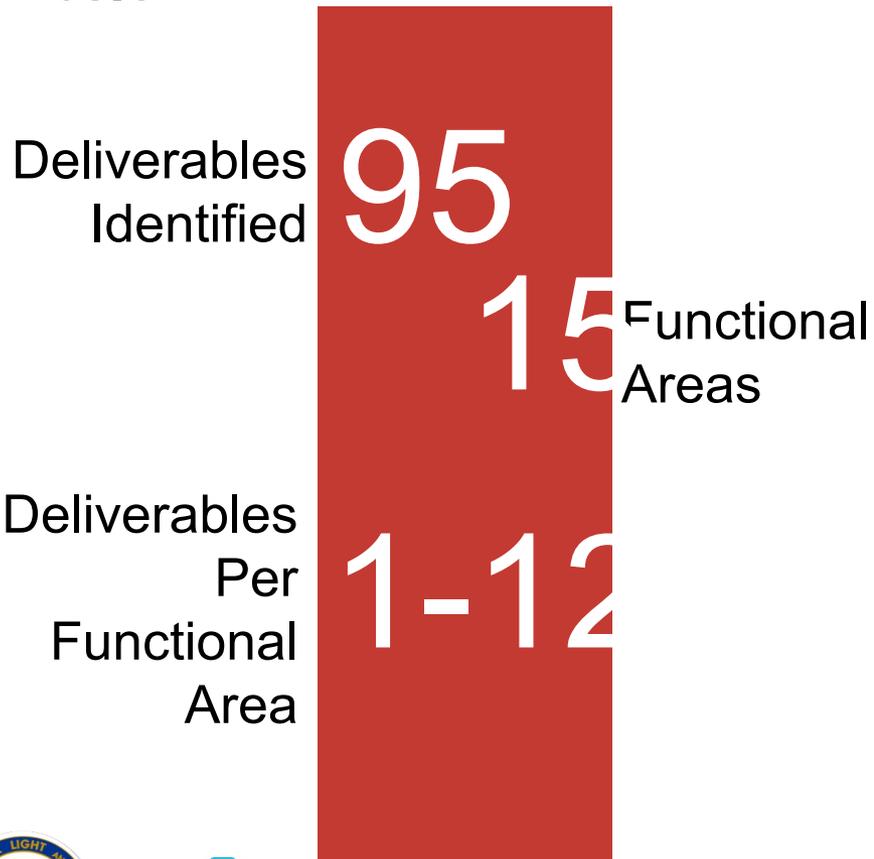


Project Roles and Accountabilities

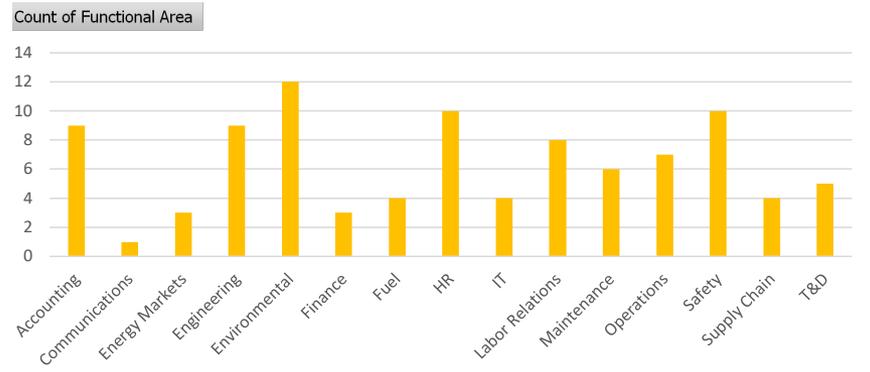


Decommissioning Plan Summary

The specific decommissioning plan is Excel based and too large to show in this presentation. A summary of the plan is shown below



- Each deliverable has a description, owner, start date, and completion date
- Plan is developed based on 7 Key Milestone dates
- Phase 1 plan (this version) is a high-level plan to develop a more detailed plan



Decommissioning Plan Summary (cont'd)

7 Key Milestones drive the decommissioning plan. Once dates for these events are finalized, the plan will auto-populate

Employee Announcements

Employees notified in person of the decom timeline, impact to their position, options, and resources



Decision

Reviews completed by governance organizations/positions. All utility level approvals finalized, giving the green light to decommission the generation unit



Enabling Construction

Transmission and plant upgrades finalized, allowing for unit shut-down



Decom Finish

All supporting activities related to unit decommissioning to final state are completed*



MISO Notification
Formal notification to MISO of unit shut-down



31/32 Shut-Down

Final shut-down of units 31/32

33 Shut-Down

Final shut-down of unit



*CWLP defines the final state of the decommissioning plan as ceasing operations, making the unit and plant areas safe and compliant, and abandoning in place

Next Steps

End of December
GE provides extent of
condition of Unit 33
and Cost to Repair

Decision Date + 1 month

Employee
Announcements

Plan Review

**GE
Inspection**

**Finalize
Dates**

**Employee
Discussions**

**Employee
Support**

Dec 10-11

Plan and drivers
reviewed with
Aldermen/Alderswomen
and Mayor

January

Final Decommissioning
Dates Established

Following

Announcements
Support locations
and programs
launched

